

YELLOWKNIFE GRAND QUÉBEC ALBERNI VALLEY SOUTHEAST NEW  
BRUNSWICK CAMPBELL RIVER COLUMBIA VALLEY OTTAWA COMO  
COQUITLAM CRANBROOK CRESTON-KOOTENAY KINGSTON DELTA  
GOLDEN NORTH BAY KENT HARRISON KIMBERLEY LEROI MAPLE  
NANAIMO TORONTO NORTH OKANAGAN NORTH SHORE NORTH  
THOMPSON OSPREY PARKSVILLE-QUALICUM PHOENIX PRINCE ED  
ISLAND PRINCE RUPERT GLENBORO QUESNEL FUNDY RICHMOND  
SPRING ISLAND SHUSWAP SOUTH OKANAGAN SQUAMISH SUNS  
COAST **ANNUAL REPORT 2008** WEST VANCOUVER WHITE ROCK SA  
SURREY BANFF BATTLE RIVER BOW VALLEY GASPÉSIE-LES ÎLES CAL  
NOVA SCOTIA CARTWRIGHT DRAYTON VALLEY EDMONTON GRAN  
PRAIRIE LETHBRIDGE MAYERTHORPE MEDICINE HAT NEWFOUND  
MONTREAL SOUTHEASTERN ALBERTA RED DEER ST. ALBERT BATT  
PRINCE ALBERT SASKATOON ALTONA BEAUTIFUL PLAINS BIG GRA  
BOISSEVAIN & MORTON BRANDON CARBERRY CARMAN DAUPHIN  
ELKHORN TEMAGAMI GRANDVIEW HOLLAND KILLARNEY MINNE  
MORDEN NORTH NORFOLK-MACGREGOR OAK LAKE PEMBINA-MA  
PILOT MOUND PLUM COULEE PORTAGE RESTON ROBLIN SELKIRK  
GLENWOOD STURGEON STEINBACH SWAN VALLEY THOMPSON T  
HILLS VIRDEN LABRADOR WESTSHORE WINKLER WINNIPEG AYL  
BARRIE BRADFORD WEST GWILLIMBURY BRAMPTON BROCKVILLE  
MISSION BURLINGTON CAMBRIDGE NORTH DUMFRIES CAMPBEL  
SEYMOUR CHATHAM KENT KAMLOOPS DEEP RIVER PORT MOODY  
DURHAM INTERLAKE ELGIN-ST. THOMAS FOREST GRAND BEND C  
BRUCE GUELPH HAMILTON ABBOTSFORD HEARST HURONIA KEN  
LAKE OF THE WOODS KITCHENER WATERLOO NAKUSP LONDON  
PRINCE GEORGE MISSISSAUGA MUSKOKA NAPANEE NIAGARA NO  
BULKLEY VALLEY CENTRAL OKANAGAN OAKVILLE POWELL RIVER C  
WHISTLER OXFORD PERTH PETERBOROUGH STRATFORD PERTH  
BROKENHEAD RIVER SUDBURY REVELSTOKE THUNDER BAY WIND  
ESSEX YORK L'ESTRIE LANAUDIÈRE BOWEN ISLAND SAINT-MAURIC  
PÉNINSULE ACADIENNE FREDERICTON VANCOUVER SAINT JOHN



COMMUNITY  
FOUNDATIONS  
OF CANADA  
*all for community.*

**COMMUNITY MEANS  
SO MANY THINGS TO  
SO MANY PEOPLE.  
AND THE WORLD TO US.  
IN ALL WE DO AND ALL  
WE SAY, WE'RE ALL FOR  
COMMUNITY.**



# Community Foundations of Canada

is the national membership organization for Canada's community foundations.

We are the Canadian movement for community vitality, represented by 165 members from coast to coast. CFC was established in 1992 to connect and support this growing network of local foundations.

## OUR MISSION

To build stronger communities by enhancing the philanthropic leadership of community foundations.

## STRATEGIC GOALS

- To support established and developing community foundations in their endowment building and donor services, grantmaking and community leadership, and as accountable stewards of community assets
- To promote and advance philanthropy and community foundations
- To model philanthropic leadership in Canada and internationally

## OUR VISION FOR VITAL COMMUNITIES

In our vision, Canada's communities are strong and getting stronger. They include, and offer opportunities to, everyone. They have the knowledge and ability to shape their future for generations to come and to meet their most important challenges. All citizens are able to benefit from the best their vital community can offer: the arts, recreation, health care, education, safe and inclusive neighbourhoods, and a healthy environment.

**Community Foundations of Canada** launched a new “look” and logo in 2008 – a small thing, one might think, except that it encapsulates what CFC, and this movement, are all about.

The new visual image and the “All for community” phrase really do express the heart and soul of this movement of community foundations: 165 here in Canada who are members of CFC, and thousands more around the world. Each one individual, slightly different, organic to its community – but with a common commitment to community vitality and a shared set of principles to guide that vision. Our global movement is one of the strongest and most dynamic in philanthropy today.

CFC’s work in 2008 reflected our commitment to community. As leaders in national philanthropy, CFC continued to expand its Vital Signs® initiative, providing local communities with facts and figures to stimulate debate and action about what’s important to citizens. We deepened our commitment to environmental philanthropy, locally and regionally, and to youth engagement in community.

In local communities, our member foundations granted more than \$169 million to vital community priorities, welcomed donations of \$230 million toward their communities’ present and future, and stepped forward to offer leadership on a whole range of challenging issues.

And CFC brought the movement together in 2008. More than 700 people from community foundations in 27 countries around the world – including Canadian CFC members from 10 provinces and one Territory – gathered in Montreal for an outstanding CFC conference: *Our Communities. Our World.*

We and our members did all this in a year when the economy, and our resources, were severely challenged. But despite losses to the movement’s invested endowments in 2008 and similar projections for 2009, Canada’s community foundations are formulating local action plans to help support community needs in a variety of ways. This movement, with a history stretching back to 1921, is all about long-term sustainability.

CFC’s achievements, some of which are summarized in this report, come because of an outstanding team of volunteers and staff. We sincerely thank members of our Board of Directors, our national and regional staff, and the many funders and other supporters who make CFC’s work not only possible, but so rich and rewarding.

**Monica Patten**, President and CEO

**Vincenza Travale**, Board Chair



COMMUNITY  
FOUNDATIONS  
OF CANADA

CFC’S NEW LOGO IS COMPOSED OF MORE THAN A DOZEN UNIQUE VARIATIONS OF THE SAME SHAPE, ALL MOVING TOGETHER IN HARMONY. THE SHAPES ARE DIFFERENT COLOURS AND SIZES, MIRRORING THE COMMUNITIES THAT ARE HOME TO CANADA’S COMMUNITY FOUNDATIONS. THE LOGO IS MODERN AND INVITING. FULL OF MOVEMENT AND THE SPIRIT OF COMMUNITY.



## 2008 HIGHLIGHTS

- CFC members grant \$169 million to local community priorities
- Donors invest \$230 million in their communities through new gifts to local community foundations
- Vital Signs® reports promote dialogue and action in 15 communities, and at the national level through CFC's Canada's Vital Signs report in *The Globe and Mail*
- CFC's outstanding national conference draws participants from all over the world
- For the second time, the courts ask community foundations to distribute the settlement from a class action lawsuit: \$800,000 is awarded in grants to charities in 22 communities across Canada
- A new CFC logo and redesigned website capture the essence of the movement

# COMMUNITY VITALITY

## VITAL SIGNS® TAKING THE PULSE OF OUR COMMUNITIES

**IN CALGARY** As part of its Vital Signs program, The Calgary Foundation created a new publication called *Vital Impact – Stories of Community in Action*. Published in the *Calgary Herald* on April 27, 2008, *Vital Impact* profiled some of the people and organizations that are bringing the innovative and creative ‘spirit of Calgary’ – a spirit that creates a healthy, vibrant and compassionate community – to some of the issues flagged in Vital Signs. *Vital Impact* will be published annually and distributed widely to Calgary and area communities.

All fifteen 2008 Vital Signs communities are using their research and reports to impact their communities in unique ways.

**Each fall, Canadian community foundations** from the Atlantic to the Pacific prepare local report cards for, and about, their communities. Like an annual check-up, Vital Signs looks at how one community is doing across many aspects of quality of life. Vital Signs monitors change, informs needed action and celebrates signs of community health.

Vital Signs sparks debate. The reports are used by communities for social planning, by citizens and philanthropists to identify community needs and strengths, and by community foundations to inform their grantmaking and leadership activities.



## 2008 HIGHLIGHTS

- Fifteen communities from coast to coast participate in the Vital Signs program: Calgary, Fredericton, Guelph, London, Medicine Hat, Montreal, Oakville, Ottawa, Red Deer, Saint John, Sudbury, Toronto, Vancouver, Victoria, Waterloo Region
- Canada's Vital Signs is published as an insert to *The Globe and Mail*, reaching almost 1 million Canadians. Its findings are widely reported in other media, generating awareness of national trends – including child poverty and other issues
- Interest in the Vital Signs model is international: a Brazilian community foundation launches its version of the program, *Sinais Vitais*, and CFC's model is being explored in Australia, the UK, and South Africa



**WATCH VITAL SIGNS IN ACTION:**  
<http://www.cfc-fcc.ca/about-cfs/local-stories.html>



**INTERESTED IN MORE?**  
[www.vitalsignscanada.ca](http://www.vitalsignscanada.ca)



## ECONOMY

### BUILDING COMMUNITY IN TOUGH TIMES

2008 brought unprecedented upheaval in financial markets and the economy around the world. 2009 will also be challenging. Local community foundations, CFC, and global philanthropic networks were all faced with a very difficult situation as their invested endowments lost value while community needs increased.

As community foundations, we know our success is not won or lost on daily market returns. We are here for the long-term. And we're promoting philanthropy and supporting charities, every single day.

### 2008 HIGHLIGHTS

- The Central Okanagan Foundation's donors, local businesses, and own board members stepped up to pledge \$100,000 to local charities
- The Calgary Foundation is convening a Sustainability Forum to engage government, corporate and charitable sectors in finding collaborative solutions
- Hamilton Community Foundation conducted a survey of local charities to determine their needs; it is using the information to guide its convening activities and grantmaking
- The Niagara Community Foundation asked donors to earmark part of their gift to immediate local needs as they build their endowments
- A committed citizen in Kitchener-Waterloo came forward with \$650,000 to start a fund for local charities and other causes

6

Learn how community foundations from Vancouver, BC to St. Andrew's, NB are building more vital communities.



VIEW THE VIDEOS HERE:

<http://www.cfc-fcc.ca/about-cfs/local-stories.html>



## PARTNERS

### BMO/CFC ALLIANCE GROWS PHILANTHROPY

**IN KELOWNA** The Ellis Family, long-time Okanagan residents, have built a very successful family business, Eagle Homes Sales, now a leading modular homes provider in Central and Interior BC. Mark and Joan Ellis, sons Ronald, James and Warren, daughter-in-law Jodi, and a committed team of employees have grown the business to include operations in Salmon Arm, Kamloops and Cranbrook. When the family attended a Canadian Association for Family Enterprise presentation by BMO Harris Private Banking and the Central Okanagan Foundation about the importance of philanthropy to business families, they were inspired to establish a new donor advised fund at the community foundation, through the BMO Supporting Your Community Program.

Having a donor advised fund allows the family the flexibility to choose different charitable projects every year. As Ellis family interests range from the environment, to children, youth and families, to global initiatives, they look forward to stimulating multigenerational conversations as they decide on their annual philanthropic thrust.

More than 40 community foundations across Canada are partnering with local BMO Financial advisors in building philanthropy in their communities.



**Helping Canadians use their charitable giving** to build more vital communities is at the heart of a unique alliance between BMO Financial Group and Canada's community foundations.

The first of its kind in Canada, the alliance makes it easy for BMO Harris Private Banking clients and BMO Nesbitt Burns clients to create their own charitable fund at a participating community foundation while the management of the fund remains with BMO. The community foundation handles all the details and shares its front-line knowledge about needs and opportunities that match the donor's personal goals.





# ENVIRONMENT

## THINKING LIKE A WATERSHED

**LAKE WINNIPEG** is the 10th largest freshwater lake in the world – and it's in trouble. The quality of water is visibly deteriorating. Recent blooms of blue-green algae are one symptom. But it is not just the lake that is under stress, it is the entire watershed, a vast area stretching from the Rocky Mountains almost to Lake Superior and into South Dakota. A growing number of foundations, through Community Foundations of Canada, have joined together to explore how they can be most effective in raising awareness about water in Western Canada and what we can do about it. Building on previous work by many others, CFC is helping to develop a framework that foundations in Manitoba, Saskatchewan, and Alberta can use so that their combined actions will be more than the sum of their parts. CFC, with support from participating foundations, has hired a part-time coordinator to drive the work forward. Philanthropic leadership and support may be key to catalyzing and supporting innovative and effective ground level action, raising public awareness of water concerns, and advocating for a legislative environment that supports a positive future for the watershed.

**With support from The J.W. McConnell Family Foundation**, CFC has been increasing the capacity of local community foundations to tackle environmental challenges since 2003. The program is building local environmental endowment funds, increasing the amount and effectiveness of environmental grants, providing environmental leadership through education and convening, and facilitating joint work among community foundations to mirror the scope and complexity of environmental challenges.

### 2008 Highlights

- Environmental Kick Start grants from CFC to local community foundations in 15 communities deepen the movement's environmental knowledge, capacity, and commitment to action
- The Environmental Spring Forum brings seven previous Kick Start recipients together with 14 new participants to share knowledge in a mentorship and learning event that helps maximize local efforts
- Young philanthropists go green: see the Youth in Philanthropy page for details



LEARN MORE ABOUT THE LIFE OF THE LAKE WINNIPEG WATERSHED  
<http://www.cfc-fcc.ca/about-cfs/local-stories.html>



INTERESTED IN MORE?

[www.cfc-fcc.ca/programs/environment.html](http://www.cfc-fcc.ca/programs/environment.html)



## SOCIAL JUSTICE

### GETTING AT ROOT CAUSES

**ACROSS CANADA** CFC launched a new online toolkit for foundations and other organizations considering a role in poverty reduction. Based on the experiences and learnings of six community foundations, *From Good Causes to Root Causes* was created with the support of the Government of Canada's Social Partnerships Program. The toolkit is a comprehensive resource for community foundations and other organizations struggling with complex problems like poverty. Browse the toolkit at [www.cfc-fcc.ca/poverty](http://www.cfc-fcc.ca/poverty).

**Community foundations are strong supporters** of organizations that work to meet communities' most urgent needs, such as homeless shelters and food banks. But we also recognize our responsibility to dig deeper, to consider the root causes of pressing problems like poverty. Community foundations are in a unique position to help: our long-term perspective, broadly-focused grantmaking, and wide network of connections are assets we can leverage to tackle social injustice and economic inequality.

### 2008 HIGHLIGHTS

- With support from the Ford Foundation and the Government of Canada's Social Development Partnerships Program, CFC produced five short videos in 2008 telling community stories from across Canada, including Hamilton Community Foundation's multi-level approach to poverty reduction and the Temagami Community Foundation's forging of new bonds between Aboriginal, non-Aboriginal and seasonal residents
- CFC and three member community foundations participated with other grantmaking foundations and Aboriginal leaders in a two-day gathering to build relationships towards strengthening Aboriginal-focused philanthropy in Canada. The June 2008 meeting was hosted by Tribal Councils Investment Group of Manitoba Ltd (TCIG) and the TCIG Charitable Foundation, with support from the Walter and Duncan Gordon Foundation, the Winnipeg Foundation, The J.W. McConnell Family Foundation, the Ontario Trillium Foundation and others. Read the full report at: <http://www.cfc-fcc.ca/publications/other-resources.html>



VIEW THE VIDEOS HERE:

<http://www.cfc-fcc.ca/about-cfs/local-stories.html>



INTERESTED IN MORE?

<http://www.cfc-fcc.ca/programs/social-justice.html>

HOMELESS  
AND HUNGRY.  
ANYTHING HELPS  
THANK YOU ☺



## HERITAGE

### BENJAMIN MOORE PARTNERSHIP BENEFITS LOCAL COMMUNITIES

**IN SAINT JOHN** Four local agencies received grants to support their renovation and heritage restoration work, courtesy of the 2008 Benjamin Moore Community Restoration Program. The four were among 26 similar grants made across Canada that were announced at a community event in April 2008 at the Saint John Arts Centre. The CFC partnership allows Benjamin Moore's three Canadian regions to access the knowledge and network of community foundations across the country and effectively invest about \$100,000 each year in local communities where their company does business.



## LEARNING

### CFC WELCOMES THE WORLD

**IN MONTREAL** More than 700 people from across Canada and around the world gathered in Montreal in November 2008 to learn about community philanthropy and share their experience. *CFC Conference 2008 – Our Communities. Our World.* combined brilliant keynote speakers like John Ralston Saul, Sheila Watt-Cloutier, Sandra Hernandez and Akwasi Aidoo with workshops by expert practitioners in the field of philanthropy. In all, 139 presenters offered more than 50 sessions. A special youth program attracted 72 young philanthropists. Conference themes and impressions were captured by graphic artist Avril Orloff: see her images on the conference website below. Our Montreal hosts spiced the program with four inspirational cultural performances, culminating with a spectacular host event.

Challenging ideas, developing knowledge and sharing best practices, connecting the philanthropic network, joyful cultural experience: a conference at its best.

**CFC is committed to promoting excellence** in the field of philanthropy. Our comprehensive training program, CF-LINKS, includes on site workshops, consultation with Regional Coordinators, and regional meetings.

### 2008 HIGHLIGHTS

- *CFC Conference 2008 – Our Communities. Our World.* attracts 726 participants – our largest ever. Delegates from 27 countries attend
- CF-LINKS continues its professional development to members; CFC publications are used across Canada and around the world
- CFC plays an active role in global philanthropy and civil society networks





## YOUTH

### CFC ENGAGES YOUTH

**IN KITCHENER-WATERLOO** Young philanthropists from across Ontario and Michigan gathered in K-W in May for a weekend of environmental learning and action. Seventeen-year-old keynote speaker Quinn Runkle from BC's Sunshine Coast Community Foundation launched the Ontario Going Green event with an inspiring presentation about her experience as an environmental activist and innovator. Workshops covered climate change, water quality and action on Lake Michigan, environmental careers, and other topics. Action ideas from the event are shared on the Youth in Philanthropy website. Between sessions there was time for canoeing, campfires and other activities at the K-W YMCA Outdoor Education Centre.

**Community Foundations of Canada's Youth in Philanthropy (YIP)** program makes it easy for young people to find ways to help their communities.

By forming youth advisory committees (YACs) within local community foundations, young people in their teens and twenties raise money, make grants to local organizations, and build lasting friendships with youth across Canada and around the world.



### 2008 HIGHLIGHTS

- More than 50 community foundations in Canada have active Youth in Philanthropy programs
- Going Green, an interactive network for youth, helps young people across the country share concerns about environmental issues; CFC supports their learning and action – including an outstanding conference in Ontario



## BOARD of DIRECTORS 2008

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**Kathleen Weil, Director at large**  
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*Up to November, 2008*

**Back row, left to right:** Vicki Grant, David Uffelmann, Leanne Hammond Komori, Martin Garber-Conrad, Gary Gilmour, Maureen Molot, Gord Durnan, Faye Wightman, Ross Harwood, Jennifer Guy.

**Front row, left to right:** Rahul Bhardwaj, Gerald McMackin, Monica Patten, Vincenza Travale, Sandra Richardson, Terry Jackson.



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**Carrie Nixon**

*Project Coordinator (maternity leave position)*

**Simone Pfeiffer**

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**Rick Steggall**

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**Amy Thompson**

*Project Coordinator (returned from leave  
in March 2008)*

**Linda Zhang**

*Finance Coordinator*

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## TERRITORIES

Yellowknife Community Foundation

## BRITISH COLUMBIA

Abbotsford Community Foundation  
 The Alberni Valley Community Foundation  
 Bowen Island Community Foundation  
 Bulkley Valley Foundation  
 The Campbell River Community Foundation  
 Central Okanagan Foundation  
 Columbia Valley Community Foundation  
 The Comox Valley Community Foundation  
 The Coquitlam Foundation  
 Cranbrook & District Community Foundation  
 Creston-Kootenay Foundation  
 Delta Foundation  
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 Kamloops Foundation  
 Kent Harrison Foundation  
 Kimberley & District Community Foundation  
 LeRoi Community Foundation\*  
 The Maple Ridge Community Foundation  
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 Nanaimo Community Foundation  
 Northeast Regional Community Foundation\*  
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 North Shore Community Foundation  
 North Thompson Communities Foundation  
 Osprey Community Foundation  
 Parksville-Qualicum Community Foundation  
 Phoenix Foundation of the Boundary Communities  
 Port Moody Foundation  
 Powell River Community Foundation  
 The Prince George Community Foundation  
 Prince Rupert Regional Community Foundation  
 The Quesnel Community Foundation  
 Revelstoke Community Foundation  
 Richmond Community Foundation  
 Salt Spring Island Foundation  
 Shuswap Community Foundation  
 Community Foundation of the South Okanagan  
 Squamish Community Foundation  
 Sunshine Coast Community Foundation  
 Surrey Foundation  
 Vancouver Foundation  
 Victoria Foundation  
 West Vancouver Community Foundation  
 Community Foundation of Whistler  
 White Rock South Surrey Community Foundation

## ALBERTA

The Banff Community Foundation  
 Battle River Community Foundation  
 Bow Valley Community Foundation  
 The Calgary Foundation  
 Drayton Valley Community Foundation  
 The Edmonton Community Foundation  
 Community Foundation of Greater Grande Prairie  
 Lethbridge Community Foundation  
 Mayerthorpe Area Community Foundation  
 Community Foundation of Medicine Hat and  
 Southeastern Alberta  
 Red Deer & District Community Foundation  
 St. Albert Community Foundation

## SASKATCHEWAN

Battlefords and District Community  
 Foundation Inc.  
 Family & Friends Community Foundation Inc.  
 Prince Albert and Area Community  
 Foundation Inc.  
 Saskatoon Community Foundation  
 The Saskatchewan Community Foundation Inc.

## MANITOBA

Altona Community Foundation Inc.  
 Beautiful Plains Community Fdn Inc.  
 Big Grass Community Foundation Inc.  
 The Boissevain & Morton Foundation Inc.  
 Brandon Area Community Foundation  
 Brokenhead River Community Foundation Inc.  
 Carberry and Area Community Foundation Inc.  
 Carman Area Foundation Inc.  
 The Cartwright & Area Foundation Inc.  
 Dauphin & District Community Foundation Inc.  
 Elkhorn Area Foundation  
 The Glenboro Area Foundation Inc.  
 Grandview & District Community Foundation Inc.  
 Holland & Area Community Foundation Inc.  
 The Interlake Community Foundation  
 The Killarney Foundation Inc.  
 Living Legacy Community Foundation Inc.  
 Minnedosa & District Foundation  
 Morden Area Foundation Inc.  
 North Norfolk-MacGregor Foundation Inc.  
 Northern Neighbours Foundation, Inc.  
 Oak Lake & Area Foundation Inc.  
 Pembina-Manitou Area Foundation Inc.  
 Pilot Mound & District Foundation Inc.  
 Plum Coulee Community Foundation Inc.  
 Community Foundation of Portage & District Inc.  
 The Reston and Area Foundation Inc.  
 Roblin District Community Foundation

Selkirk & District Community Foundation Inc.  
Souris Glenwood Foundation Inc.  
The Southwest Manitoba Regional Foundation  
Sturgeon Community Foundation Inc.  
The Steinbach Community Foundation Inc.  
Community Foundation of Swan Valley  
The Thompson Community Foundation  
Tiger Hills Community Foundation Inc.  
The Virden Area Foundation Inc.  
Westshore Community Foundation Inc.  
The Winkler Community Foundation  
The Winnipeg Foundation

#### ONTARIO

Aylmer Area Community Foundation  
Barrie Community Foundation  
Bradford West Gwillimbury and District  
Community Foundation\*  
Brampton & Area Community Foundation  
Brant Community Foundation  
Brockville Community Foundation  
Burlington Community Foundation  
Cambridge & North Dumfries  
Community Foundation  
Campbellford/Seymour Community Foundation  
The Chatham Kent Community Foundation  
The Deep River and District  
Community Foundation  
Durham Community Foundation  
Elgin-St. Thomas Community Foundation  
Forest Community Foundation  
Grand Bend Community Foundation  
Community Foundation Grey Bruce  
The Guelph Community Foundation  
Hamilton Community Foundation  
Hearst Community Foundation/  
Fondation communautaire de Hearst  
Huronian Communities Foundation/  
La Fondation communautaire de la Huronie  
Kenora & Lake of the Woods Regional  
Community Foundation  
Community Foundation for Kingston & Area  
The Kitchener & Waterloo Community Foundation  
London Community Foundation  
The Community Foundation of Mississauga  
Muskoka Community Foundation  
Napane District Community Foundation  
Niagara Community Foundation/  
Fondation communautaire de Niagara  
The Norfolk Community Foundation  
North Bay & Area Community Foundation  
The Community Foundation of Oakville  
The Community Foundation of Orillia and Area

Community Foundation of Ottawa/  
La Fondation communautaire d'Ottawa  
Oxford Community Foundation  
The Perth & District Community Foundation  
Community Foundation of Greater Peterborough  
The Sarnia Community Foundation  
Stratford & Perth County Community Foundation  
Sudbury Community Foundation  
The Temagami Community Foundation  
Thunder Bay Community Foundation  
Toronto Community Foundation  
Tri-Town Foundation/Fondation du Tri-Town  
Windsor Essex Community Foundation  
York Region Community Foundation

#### QUEBEC

La Fondation communautaire de l'Estrie  
Fondation communautaire Gaspésie-Les Îles  
Fondation communautaire de Lanaudière  
The Foundation of Greater Montreal/  
La Fondation du Grand Montréal  
Fondation communautaire du grand Québec  
Fondation communautaire du Saint-Maurice

#### NEW BRUNSWICK

Fondation communautaire de la Péninsule  
acadienne Inc.  
Fredericton Community Foundation Inc.  
Fundy Community Foundation  
The Greater Saint John Community Foundation  
Sussex Area Community Foundation Incorporated  
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#### NOVA SCOTIA

Community Foundation of Nova Scotia  
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The Community Foundation of Prince Edward  
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#### NEWFOUNDLAND AND LABRADOR

The Community Foundation of Newfoundland  
and Labrador

\* *Foundation joined CFC in 2008*

## Community Foundations of Canada gratefully acknowledges the support of all its generous donors and sponsors in 2008.

### PROGRAMS AND PROJECTS

Benjamin Moore Community Restoration Program

- Benjamin Moore & Co., Limited

Place-Based Poverty Reduction Initiative

- Government of Canada – Human Resources and Skills Development Canada

Youth-Led Community Action Programs

- Government of Canada – Canadian Heritage

Vital Signs®

- Anonymous Donor
- Strategic Charitable Giving Foundation
- The Ford Foundation
- Mackenzie Investments
- Charles Johnson Charitable Fund

### ENVIRONMENTAL INITIATIVES

- The J.W. McConnell Family Foundation
- Thomas Sill Foundation
- Walter and Duncan Gordon Foundation
- The Winnipeg Foundation
- Edmonton Community Foundation

### SPECIAL INITIATIVES

- Brandon Area Community Foundation
- Campbellford/Seymour Community Foundation
- Carman Area Foundation Inc.
- Community Foundation of Medicine Hat and Southeastern Alberta
- Community Foundation of Oakville
- Community Foundation of Whistler
- Deep River and District Community Foundation
- Drayton Valley Community Foundation
- Fondation communautaire de la Péninsule acadienne Inc.
- Fredericton Community Foundation
- Fundy Community Foundation
- Grand Bend Community Foundation
- Kenora & Lake of the Woods Community Foundation
- London Community Foundation
- Maple Ridge Community Foundation
- Niagara Community Foundation
- Osprey Community Foundation
- Parksville-Qualicum Community Foundation

- Phoenix Foundation of the Boundary Communities
- Prince George Community Foundation
- Shuswap Community Foundation
- Squamish Community Foundation
- The Boissevain & Morton Foundation
- Brockville Community Foundation
- The Calgary Foundation
- The Greater Saint John Community Foundation
- Hamilton Community Foundation
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- The Norfolk Community Foundation
- Yellowknife Community Foundation
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- Victoria Foundation
- White Rock South Surrey Community Foundation

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### Scholarship Contributors

The following funders provided their generous assistance to CFC’s Scholarship Program:

- Association of Universities and Colleges of Canada
- Canadian International Development Agency
- Charles Stewart Mott Foundation
- Global Fund for Community Foundations
- Great-West Life, London Life, and Canada Life
- Silicon Valley Community Foundation
- T.R. Meighen Family Foundation
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- The Thomas Sill Foundation
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- The Ford Foundation
- Manifest Communications
- Fondation Lucie et André Chagnon

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# FINANCIAL STATEMENTS

## STATEMENT OF OPERATIONS AND FUND BALANCES

For the year ended December 31, 2008

	2008	2007
<b>REVENUE</b>		
Membership support	\$587,588	\$576,970
Donations, grants and sponsorships	562,017	546,023
Projects revenues	820,782	1,240,956
National conference	846,368	–
CF-LINKS fees	31,400	84,275
Interest, Sales and other revenue	58,861	42,896
	<b>\$2,907,016</b>	<b>\$2,491,120</b>
<b>EXPENSES</b>		
Salaries and benefits	\$689,278	\$683,490
Consultants	88,715	111,101
National conference	788,152	–
CF-LINKS	46,997	164,233
Program Activities	264,538	167,194
Project Expenses	749,923	1,114,140
Administration & Amortization	271,676	251,472
	<b>\$2,899,279</b>	<b>\$2,491,630</b>
<b>EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES</b>	<b>\$7,737</b>	<b>\$(510)</b>
Fund Balances, Beginning of Year	\$85,307	\$81,179
Fund Activity	3,246	4,638
<b>Fund Balances, End of Year</b>	<b>\$96,290</b>	<b>\$85,307</b>

## BALANCE SHEET

as at December 31, 2008

	2008	2007
<b>ASSETS</b>		
Cash and short-term deposits	\$354,732	\$91,874
Accounts receivable	213,812	169,827
Prepaid expenses	8,301	79,692
Capital Assets	14,677	18,809
Long term investments	30,815	27,569
	<b>\$622,337</b>	<b>\$387,771</b>
<b>LIABILITIES</b>		
Accounts payable and accrued liabilities	\$223,825	\$111,505
Deferred contributions	302,222	190,959
	<b>\$526,047</b>	<b>\$302,464</b>
<b>FUND BALANCES</b>		
<b>Operations</b>		
Invested in capital assets	\$14,677	\$18,809
Unrestricted	50,798	38,929
Endowment	30,815	27,569
	<b>\$96,290</b>	<b>\$85,307</b>
	<b>\$622,337</b>	<b>\$387,771</b>



# 10 PRINCIPLES

These principles describe the ideals we strive for in all we do and all we say, all for community.

**WE BUILD COMMUNITY VITALITY**

**WE UNDERSTAND OUR COMMUNITIES**

**WE CREATE OPPORTUNITIES FOR DIALOGUE AND INCLUSION**

**WE EMBRACE PARTNERSHIPS**

**WE TACKLE PRESSING ISSUES**

**WE EMBRACE DIVERSITY AND FOSTER RENEWAL**

**WE GRANT FOR BREADTH AND IMPACT**

**WE BUILD COMMUNITY ASSETS AND CHAMPION PHILANTHROPY**

**WE LEARN AND SHARE WHAT WE KNOW**

**WE ARE RESPONSIVE AND ACCOUNTABLE**



COMMUNITY  
FOUNDATIONS  
OF CANADA  
*all for community.*

